

#### 大成糖業控股有限公司\*

**GLOBAL Sweeteners Holdings Limited** 

(incorporated in the Cayman Islands with limited liability)
Stock Code: 03889

2017 INTERIM RESULTS





### **AGENDA**

- 2017 Interim Results
  - Financial Overview
  - Operation Overview
- Business Outlook & Development Plans
- Company Profile
- Appendix





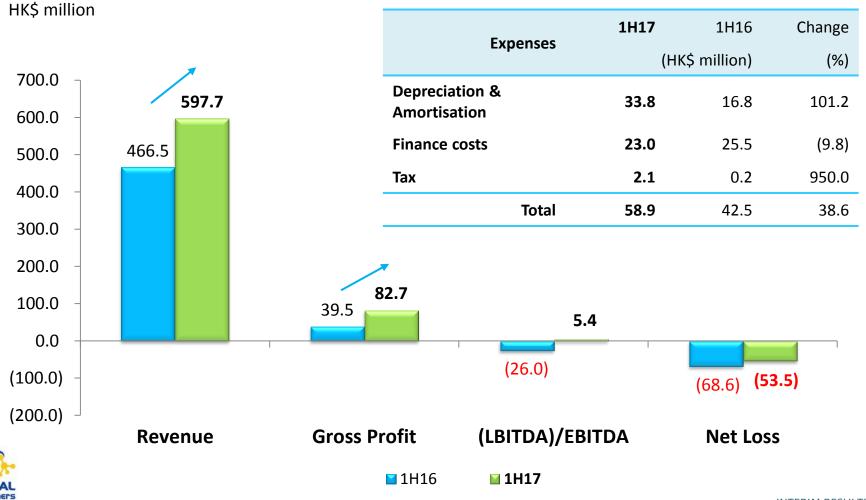
## **2017 INTERIM RESULTS**

Financial Overview



#### **RESULTS HIGHLIGHTS**

Financial performance for 1H17 continued to improve with better market sentiment. Revenue and GP  $\uparrow$  by 28% and 109% respectively. Net loss narrowed by 22%.



## **OPERATING RESULTS**

HK\$ million	1H17	1H16	% Change
Revenue	597.7	466.5	28.1
<ul> <li>Corn Refined Products &amp; Corn Procurement</li> </ul>	260.6	171.4	52.0
Corn Sweeteners	330.9	290.5	13.9
• Trading of Amino Acids*	6.2	4.6	34.8
Gross Profit / (Loss)	82.7	39.5	109.4
<ul> <li>Corn Refined Products &amp; Corn Procurement</li> </ul>	30.3	(2.4)	N/A
Corn Sweeteners	51.9	41.7	24.5
<ul> <li>Trading of Amino Acids*</li> </ul>	0.5	0.2	150.0
Gross Profit / (Loss) Margin (%)	13.8	8.5	5.3 % pt
<ul> <li>Corn Refined Products &amp; Corn Procurement</li> </ul>	11.6	(1.4)	N/A
Corn Sweeteners	15.7	14.4	1.3 % pt
• Trading of Amino Acids*	8.1	4.3	3.8 % pt
EBITDA/(LBITDA)	5.4	(26.0)	N/A
Loss Before Tax	(51.4)	(68.3)	N/A
Net Loss	(53.5)	(68.6)	N/A
Net Loss Margin (%)	(9.0)	(14.7)	N/A
Basic Loss Per Share (HK cents)	(3.50)	(4.49)	N/A
Dividend Per Share – Interim (HK cents)	-	-	N/A

GLOBAL Sweeteners

The Group has been the sole distributor of GBT in the Huadong Region since 2016. Since the results of trading of upstream products has been included in the results of upstream products, the results for trading represent the result of Amino Acids.

#### FINANCIAL POSITION

HK\$ million	30 Jun 17	31 Dec 16	% Change
Non-current Assets	950.0	924.9	2.7
Current Assets	540.7	487.9	10.8
Current Liabilities	1,294.9	1,167.1	11.0
Cash and Cash Equivalents	99.3	117.0	(15.1)
Total (Deficit) / Equity	(44.8)	12.0	N/A
Interest Bearing Borrowings	975.6	808.3	20.7

<sup>\*</sup> As announced by the Company and GBT on 21 July 2017, the Company entered into the S&P Agreement with GBT for the sale of Target Companies in Changchun. Based on the interim condensed financial statements of the Group as at 30 June 2017, upon the Completion, the non-current assets, current assets, current liabilities and non-current liabilities of the Group will decrease to approximately HK\$534 million, HK\$514 million, HK\$1,032 million and HK\$5 million respectively. The net assets will increase to approximately HK\$11 million.

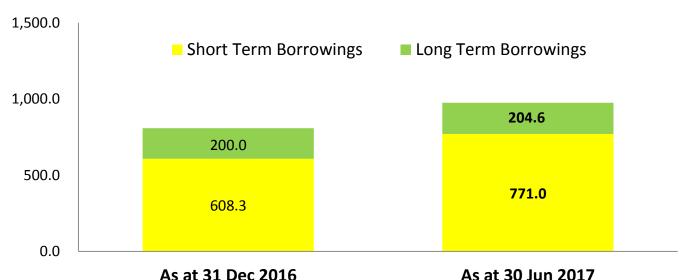


#### BANK BORROWINGS ANALYSIS

HK\$ million		30 Jun 17	31 Dec 16	% Change
Short Term Borrowings		771.0	608.3	26.7
Long Term Borrowings		204.6	200.0	2.3
	Total	975.6	808.3	20.7

Average interest rate for 1H17: 5.2% (1H16: 5.8 %). The change in bank borrowings was due to an increment of bank borrowings of HK\$169.9 million during the Period to repay the amount due to fellow subsidiaries while an increment of HK\$18.4 million was a result of exchange rate adjustment as of 30 June 2017.

#### HK\$ million





#### **KEY FINANCIAL RATIOS**

	30 Jun 17	31 Dec 16
Current Ratio	0.4	0.4
Quick Ratio	0.3	0.3
Gearing Ratio*	104.8 %	98.5 %
Inventories Turnover Days	52 Days	46 days
Trade Receivables Turnover Days	48 Days	71 days
Trade Payables Turnover Days	55 days	58 days

<sup>\*</sup> Gearing ratio is calculated by debt (i.e. total interest-bearing bank borrowings) to total equity and debts (i.e. aggregate total of shareholders equity, non-controlling interests and total interest-bearing bank borrowings).





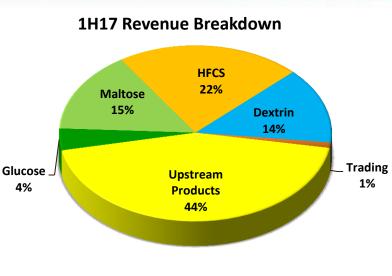
## **2017 INTERIM RESULTS**

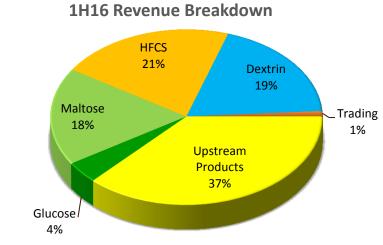
**Operation Overview** 



### REVENUE BREAKDOWN

Revenue (HK\$ million)	1H17	1H16	% Change	
<u>Upstream</u>				
Corn Refined Products & Corn Procurement	260.6	171.4	52.0	G
Downstream				
Glucose Syrup	24.0	20.4	17.6	
Maltose Syrup	95.6	84.8	12.7	
HFCS	127.9	98.3	30.1	
Maltodextrin	83.4	87.0	4.1	
Sweeteners Sub-total	330.9	290.5	13.9	
Trading				
Amino Acids	6.2	4.6	34.8	
Total	597.7	466.5	28.1	

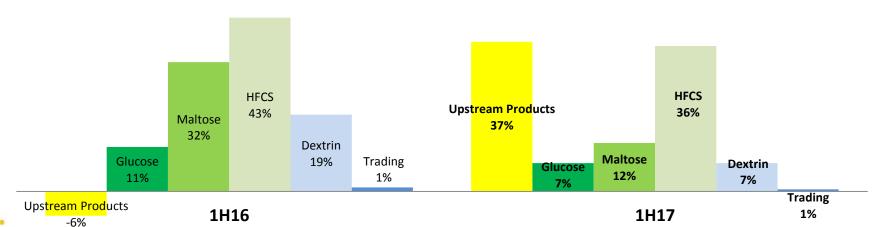






### **GROSS PROFIT BREAKDOWN**

Gross Profit (HK\$ million)	1H17	1H16	% Change
Upstream			
Corn Refined Products & Corn Procurement	30.3	(2.4)	N/A
Downstream			
Glucose Syrup	5.8	4.2	38.1
Maltose Syrup	11.9	12.7	(6.3)
HFCS	28.0	17.0	64.7
Maltodextrin	6.2	7.8	(20.5)
Sweeteners Sub-total	51.9	41.7	24.5
Trading			
Amino Acids	0.5	0.2	150.0
Total	82.7	39.5	109.4





2017 INTERIM RESULTS

#### **SALES ANALYSIS**

	Sales Volume ('000 MT)		Gross Pr	Gross Profit/ (Loss) Margin		
	1H17	1H16	% Change	1H17	1H16	% pt Change
<u>Upstream</u>						
Corn Refined Products & Corn Procurement	125	75	66.7	11.6	(1.4)	N/A
Downstream						
Corn Syrup	92	69	33.3	18.5	16.7	1.8
Corn Syrup Solid	37	32	15.6	7.4	9.0	*(1.6)
Sweeteners Sub-total	129	101	27.7	15.7	14.4	1.3
Trading						
Amino Acids	1	1	-	8.1	4.3	3.8
Total	255	177	44.1	13.8	8.5	5.3

<sup>\*</sup> The sales of corn syrup solid, all of which are maltodextrin, dropped due to the decrease of the price of maltodextrin during the Period. As a result, gross profit margin of corn syrup solid decreased by 1.6 per cent. point.

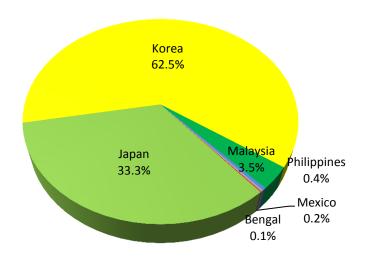


## **EXPORTS BREAKDOWN**

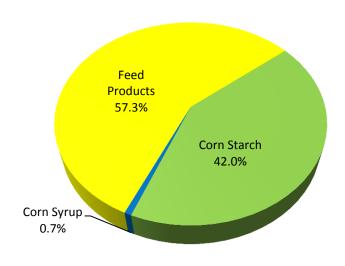
	1H17	1H16	% Change
Export Sales Revenue (HK\$ Million)	36.1	40.2	(10.2)
Exports Sales Volume ('000 MT)	27	21	28.6
Export Contribution (%)	*6.0	8.6	(2.6) % pt

<sup>\*</sup> The Group's revenue for 1H17 increased by 28%. As a result, export contribution decrease to 6%.

#### **Exports Breakdown by Region 1H17**

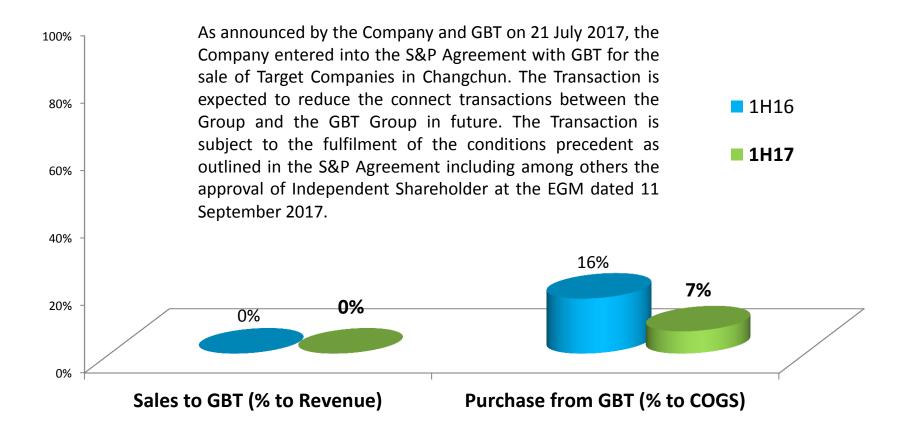


#### **Exports Breakdown by Product 1H17**





## CCT – SALES TO & PURCHASE FROM GBT





#### **OPERATING COST STRUCTURE**

	1H17	1H16
Raw Material (Corn / Corn Starch)*	56.7%	68.1%
Utilities (Water, Electricity, Steam & Wastewater Treatment)	12.8%	7.9%
Labour	2.3%	2.4%
Depreciation	2.0%	2.2%
Production Overhead (Consumable and Packaging)	8.8%	4.4%
Selling and Distribution Expenses	9.2%	7.0%
Administrative Expenses	8.2%	8.0%

<sup>\*</sup> In 1H16, the corn trading segment was still in operation. As such, raw material included the purchase of corn in the corn trading segment. In 1H17, as a result of the corn purchasing subsidies, cost of corn kernels decreased accordingly and accounted less in the Group's cost structure.





## BUSINESS OUTLOOK & DEVELOPMENT PLANS



#### UPSTREAM RAW MATERIAL – CORN



- Corn harvest for 2016/17: approx. 232 million MT (2015/16: 225 million MT) (Source: USDA)
- → GSH purchasing cost for 1H17: RMB1,360/MT (1H16: RMB1,400/MT), excl. VAT
- → Agricultural reform + corn purchase subsidies from provincial government → stabilise PRC corn price
   → enhanced competitiveness of corn related products from China in overseas market
- → During 1H17, the Group is entitled to HK\$22.6 million of corn subsidies
- → Improved upstream performance in 1H17, expect to continue in 2H17
- Collaboration with Jiliang to secure raw material supply



#### **DOWNSTREAM SUBSTITUTE – SUGAR**



- → 2016/17 PRC sugar production increased to 9.5 million MT (2015/16: 9.0 million MT) (source: USDA)
- → 2016/17 sugar consumption in China is estimated to be 15.6 million MT (source: USDA) → shortage continues → currently PRC at approx. RMB 6,100/MT
- → Sugar price stays high & lowered corn price → ↑ user's incentive to switch to corn sweeteners
- → Strategy on corn sweeteners business: continues to focus on high value-add products and markets; and streamlining/improving production flow for further cost saving



#### **CORPORATE STRATEGIES**

(1) The disposal of the operations in Changchun

On 21 July 2017, the Company entered into the S&P Agreement with GBT for the sale of the Target Companies – Dihao Foodstuff and Dihao Crystal Sugar in Changchun, at a consideration of HK\$60,971,000 (the "Transaction"). The Completion is subject to the conditions precedent as outlined in the S&P Agreement including among others the approval by Independent Shareholder at the EGM to be held on 11 September 2017.

#### The Transantion will:

- > enhance the Group's financial position with:
  - → the proceeds from the Transaction;
  - → the net assets increased to HK\$11 million;
  - the removal of the financial uncertainties given by the possible financial liabilities under the Supplier Guarantees.
- enable the Group to concentrate resources and efforts in high-end markets
- > reduce the connected transactions between the Group and the GBT Group



## **CORPORATE STRATEGIES (CON'T)**

Continuous effort to streamline production processes and lower cost

#### (2) GSH's value chain

Stringent control on corn inventory Strengthen services and (maintaining 2 months' corn inventory) → customer relationship improve operation flexibility and cash flow management Sales & **Operations Purchase** Services Marketing **Product** Provide post-sale services Development such as consulting services on product application to customers ➤ Leverage on the Group's highly flexible production facilities to adjust product mix according to market needs for profit maximisation Fortify R&D to introduce more high value add products and increase product mix → enhance profit margin



## **CORPORATE STRATEGIES (CON'T)**

- (3) Relocation opportunities (subject to update as appropriate, pending the Completion of the Transaction):
  - facilities upgrade
  - further cost reduction through streamlining and improving production flow
  - product mix and production capacity re-structure targeting high-end users

While in April 2017, the production facilities of Dihao Foodstuff in Xinglongshan for the production has commenced trial run, the Group still needs to get through the process of getting the necessary approvals from the relevant bodies and finalising facilities designs for the other relocation projects. Tentative relocation schedule:

Projects/ Products	Designed Capacity	Commence Time	Completion Time
Maltodextrin (Phase 1)	30,000 mtpa	Jul 2017	Jun 2018
Maltodextrin (Phase 2)	30,000 mtpa	Jul 2017	Jun 2018
Crystallised Glucose	100,000 mpta	Sep 2017	Aug 2018
Glucose/ Maltose	60,000 mtpa	Completed	Completed
Corn Refinery	600,000 mtpa	Jul 2018	Jun 2019



## **CAPACITY OVERVIEW**

	2016	2017
Designed Capacity (mtpa)	2016	2017
Upstream		
Corn Starch	560,000	560,000
Corn Refined By-products	240,000	240,000
Upstream Sub-total	800,000	800,000
<u>Downstream</u>		
Glucose / Maltose Syrup	300,000	360,000
HFCS	220,000	220,000
Maltodextrin	Nil	Nil
Crystallised Glucose	Nil	Nil
Downstream Sub-total	520,000	580,000
Total	1,320,000	1,380,000





## **COMPANY PROFILE**



#### **CORPORATE MILESTONES**

**Hao Cheng** was established in Shanghai with a designed production capacity of 60,000 mtpa

**Global Sweeteners** (stock code: 03889.HK) was listed on the Main Board of the Stock Exchange of Hong Kong Limited on 20 September

The listing of TDR of **Global Sweeteners** (stock code:
913889.TW) on the Taiwan

Stock Exchange Corporation on
25 March

Discontinued operation of the retail beef business

Change in shareholding structure of GBT's controlling shareholder; Nongtou becomes an indirect controlling shareholder of **Global Sweeteners**. Mr. Zhang Zihua was appointed as an Executive Director

**CDNP (Global-Nikken JV)** established to produce sorbitol with a designed production capacity of 60,000 mtpa

Acquired the 75% interest in **Changchun Dihao** 

**Jinzhou Dacheng** with a designed capacity of 200,000 mtpa of liquid glucose and maltose was established

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**Corn Essence** was established in Shanghai principally for the Group's retail business

Construction of new HFCS 55 production line with a designed capacity of 100,000 mtpa in Shanghai **Hao Cheng** completed

The delisting of TDR of **Global Sweeteners** (stock code:
913889.TW) on the Taiwan
Stock Exchange Corporation
on 29 Dec

1998 .

...2001

...2004

2005...

2007

2008

2009

2010

2011

2012 2013

2014

Expansion in

Yuancheng from

600,000 mtpa to

900,000 mtpa

Jinzhou

2015 2016

016 2017

GCHF (GBT-Cargill JV)

established and was engaged in the manufacture of HFCS 42 with a designed production capacity of 100,000 mtpa Acquired the remaining 25% interest in **Changchun Dihao** 

Dihao Crystal was established to manufacture crystallised glucose with a designed production capacity of 200,000 mtpa Acquired the remaining 49% interest in CDNP, which is now a wholly-owned subsidiary of the Group

Entered into an S&P agreement to acquire Jinzhou Yuancheng (corn refinery) from the GBT Group

Changchun 40,000 mtpa crystallised glucose production line completed

Set up JV in Dalian for the Group's beef business Acquisition of Changchun
Jincheng, a corn refinery with corn processing capacity of 600,000 mtpa in Changchun from GBT completed

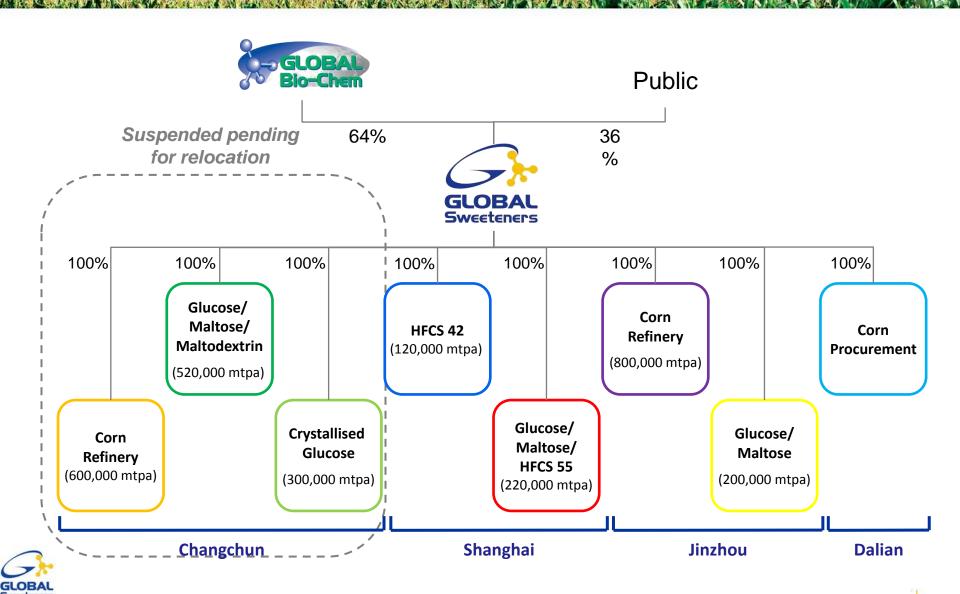
Acquisition of the 50% interest of **GCHF** from Cargill completed

completed
Suspension of
Changchun Dihao
pending for
relocation to
Xinglongshan Site

Completion of Subscription of GBT. Mr. Wang Jian was appointed as the Chairman of the Board and CEO of Global Sweeteners



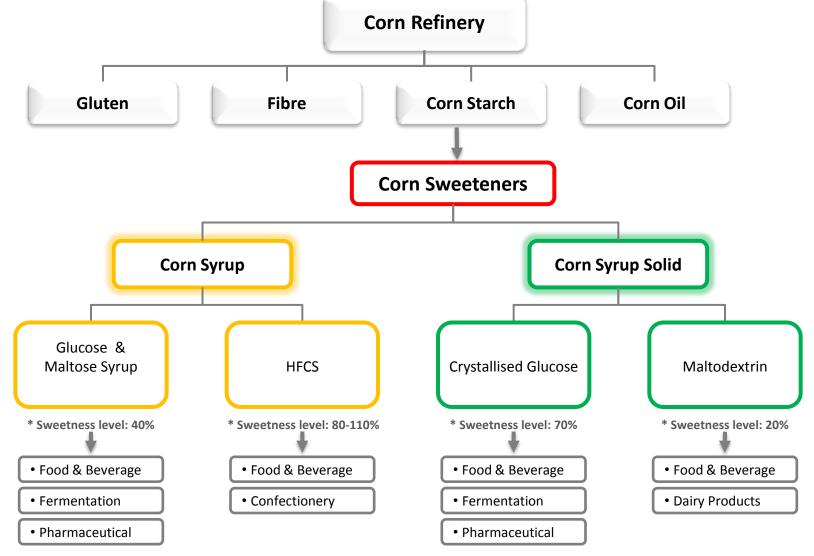
#### **CORPORATE STRUCTURE**



#### **DIVERSIFIED PRODUCT MIX**



# **DOWNSTREAM**







## **APPENDIX**



#### PRC SUGAR & SWEETENERS PRODUCTION

#### **Natural Sweeteners**

#### Sugar

#### Raw Material:

Cane, Beet

#### Regions:

- · Cane: Southern parts of China (e.g. Guangxi)
- · Beet: Northern parts of China

#### **Starch Sweeteners**

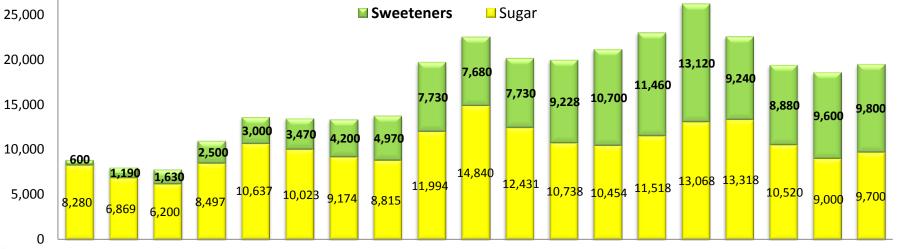
#### **Raw Material:**

Corn, Potatoes, Tapioca

#### Regions:

Corn is produced mainly in Northern China: Jilin, Shandong & Hebei

## Production Volume of Sugar & Starch Sweeteners in China (1999-2017) Sweeteners □ Sugar



1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017

Source: China Sugar Association



## **THANK YOU**

- The End -

